

850 South 5th Street Allentown, PA 18103

Phone 610-776-3100 GoodShepherdRehab.org

October 31, 2019

Re:

\$29,395,000 Lehigh County General Purpose Authority Hospital Revenue Bonds (Good Shepherd Group) Series B of 2007

\$13,015,000 Lehigh County General Purpose Authority Hospital Revenue Bonds (Good Shepherd Group) Series A of 2008

\$31,730,000 Lehigh County General Purpose Authority Hospital Revenue Bonds (Good Shepherd Group) Series of 2012

\$43,425,000 Lehigh County General Purpose Authority Hospital Revenue Bonds (The Good Shepherd Group) Series of 2016

Attached are the audited obligated group Statement of Operations, Statement of Financial Position, Selected Financial Ratios, and Utilization of Services for the period July 1, 2018 through June 30, 2019.

Sincerely,

Gary Schmidt

Interim President & CEO

Annual Report For the Fiscal Year Ending 6/30/19

Concerning

Good Shepherd Rehabilitation Network
Obligated Group

Good Shepherd Rehabilitation Network and Certain Controlled Entities Combined Statements of Operations and Changes in Unrestricted Net Assets Obligated Group (\$ in Thousands)

		2014		2015		2016	_	2017		2018		2019
Net Patient Service Revenues Provision for Doubtful Accounts	\$	95,363 (537)	\$	100,555 (706)	\$	97,721 (649)		103,897 (988)		103,463 (641) 102,822		103,320 (2,622) 100,698
Net Patient Service Revenues Less Provision for Doubtful Accounts	\$	94,826	\$	99,849	\$	97,072		102,909			Ð	1,581
Other Operating Revenues Contributions	\$	1,865 4,212	\$	1,834 3,071	\$	1,784 1,689	\$	1,744 2,445	\$	1,629 2,094		1,361
Professional Services Revenue		10,576		9,886		10,493		7,108		6,232		7,743
Equity in Income (Losses) of Unconsolidated Affiliate ⁽¹⁾		6,666		8,145		5,984		2,821		5,140		(1,337)
Gains (Losses) on Disposal of Equipment		-		-		2 222		(95)		-		2.416
Net Assets Released from Restriction for Operations	_	1,901	_	1,910	_	2,223	•	3,012 119,944	•	4,372 122,289	•	3,416 113,568
Total Operating Revenue		120,046	\$	124,695		119,245				•		
Salaries and Benefits	\$	75,985 22,060	\$	79,164 23,480	\$	82,799 24,051	\$	82,006 23,482	\$	84,778 27,298	\$	90,684 27,128
Supplies and Other Expenses Depreciation and Amortization		7,419		7,159		6,700		6,432		7,001		7,790
Interest		5,029		4,926		4,817		4,067		3,895		4,103
Professional Fees	_	2,118	_	2,053	_	1,910	_	1,422		1,893		2,609
Total Operating Expenses	\$	112,611	\$	116,782	\$	120,277	<u>\$</u>	117,409	\$	124,865	\$	132,314
Operating Income (Loss)	\$	7,435	\$	7,913	\$	(1,032)	\$	2,535	\$	(2,576)	\$	(18,746)
Other Income (Expense)												
Loss on Extinguishment of Debt	\$	-	\$	-	\$	(4.226)	\$	-	\$	-	\$	-
Debt Restructuring Costs		8,174		8,974		(4,236) 9,699		13,499		16,410		21,833
Investment Income Unrealized Gain (Loss) on Alternative Investment		2,137		1,469		146		5,675		(3,685)		2,950
Ineffectiveness of Derivative Financial Instrument		-				-		-		_	_	
Revenues in Excess of Expenses	\$	17,746	\$	18,356	\$	4,577	\$	21,709	\$	10,149	\$	6,037
		,										
Change in Net Unrealized Gains and Losses on	ø	24.074	\$	(10,831)	ď	(14,384)	¢	8,990	\$	1,858	\$	(11,873)
Investments Other Than Trading Securities Change in Fair Value of Derivative Financial Instrument	\$	24,974 (211)	Ф	(10,631)	Ф	(14,384) $(1,081)$	φ	1,969	Ψ	1,314	Ψ	(701)
Pension Liability Adjustment		(741)		(4,392)		(13,820)		8,807		4,641		(8,221)
Other Changes in Unrestricted Net Assets		39		-		-		-		-		-
Net Assets Released from Restriction for Purchase of Property		105		1.022		125		79		785		69
and Equipment	_	195	_	1,033		123	_			765	-	
Increase (Decrease) in Unrestricted Net Assets Before										40	_	
Effect of Adoption of New Accounting Standard	\$	42,002	\$	4,205	\$	(24,583)	\$	41,554	\$	18,747	\$	(14,689)
Effect of Adoption of New Accounting Standard	_	-	_		_		_	-				
Increase (Decrease) in Unrestricted Net Assets	<u>\$</u>	42,002	<u>\$</u>	4,205	<u>\$</u>	(24,583)	<u>\$</u>	41,554	<u>\$</u>	18,747	<u>\$</u>	(14,689)

⁽¹⁾ Reflects Good Shepherd's 70% portion of income from GSPP.

Good Shepherd Rehabilitation Network and Controlled Entities The Obligated Group - Selected Financial Ratios

Fiscal Year Ended

		Julie 30,						
		2014	2015	2016	2017	2018	2019	
Operating Cash Flow Margin	(1)	16.6%	16.0%	8.8%	10.9%	6.8%	-6.0%	
Long-Term Debt to Capitalization	(2)	32.7%	31.7%	33.7%	28.9%	26.9%	27.6%	
Debt Service Coverage	(3)	3.62	3.74	2.12	3.51	3.28	1.99	
Operating Margin Ratio	(4)	6.2%	6.3%	-0.9%	2.1%	-2.1%	-16.5%	
Return on Equity Ratio	(5)	8.0%	8.1%	2.3%	8.9%	3.9%	3.3%	
Cushion Ratio	(6)	32.0	32.8	31.3	32,5	34.1	34.1	
Days Cash on Hand	(7)	899	866	783	834	817	763	
Days in Accounts Receivable	(8)	53	56	51	60	58	50	
Obligated Group % of Total Assets	(9)	98.5%	98.2%	97.8%	97.4%	96.8%	97.2%	
Obligated Group % of NPSR	(10)	84.5%	85.0%	85.9%	87.5%	86,6%	85.8%	
Obligated Group % of Total Expenses	(11)	90.3%	89.8%	89.8%	89.2%	88.7%	88.8%	
Cash to Debt	(12)	2.29	2.41	2.29	2.48	2.66	2.73	
Debt to Operating Cash Flow	(13)	5.46	5.27	9.82	7.60	11.62	-13.76	

- (1) Defined as the sum of Operating Income (Loss) before Interest Expense and Depreciation and Amortization Expense divided by Total Operating Revenue.
 (2) Defined as Non-Current Portion of Long-Term Debt divided by the sum of Non-Current Portion of Long-Term Debt and Unrestricted Net Assets.
 (3) Defined as Non-Current Portion of Long-Term Debt divided by the sum of Non-Current Portion of Long-Term Debt and Unrestricted Net Assets.
 (3) Defined as Non-Current Portion of Long-Term Debt and Unrestricted Net Assets.
 (4) Defined as Operating Income (Loss) divided by Total Operating Revenue.
 (5) Defined as Revenues in Excess of (Less Than) Expenses divided by Unrestricted Net Assets. June 30, 2018 value reflects annualized Revenue in Excess of (Less Than) Expenses divided by Maximum Annual Debt Service.
 (6) Defined as the sum of Cash and Unrestricted Investments divided by Maximum Annual Debt Service.
 (7) Defined as the sum of Cash and Unrestricted Investments divided by the quotient of the sum of Total Expenses less Provision for Doubtful Accounts and Depreciation and Amortization Expense divided by 365 days.
 (8) Defined as Total Net Patient Accounts Receivable and Work Services Accounts Receivable and Work Services revenue.
 (9) Defined as Obligated Group's Total Assets divided by Total Consolidated Assets.
 (10) Defined as Obligated Group's Net Patient Service Revenue ("NPSR") divided by Total Consolidated APSR.
 (11) Defined as Obligated Group's Net Patient Service Revenue ("NPSR") divided by Total Consolidated Expenses.
 (12) Defined as Long Term Debt net of Current Portion.
 (13) Defined as Long Term Debt net of Current Portion divided by the sum of Operating Income (Loss) before Depreciation and Amortization Expense and Interest Expense.

Good Shepherd Rehabilitation Network Unrestricted / Restricted Investment Portfolio at Market Value As of June 30, 2019

Asset Class	9	\$ 000' s	<u>%</u>
Large Cap Equity		8,684	3.4%
Small Cap Equity		24,575	9.7%
International Equity		81,915	32.4%
Fixed Income		61,352	24.2%
Real Estate		23,749	9.4%
Private equity		7,914	3.1%
Cash and Cash Equivalents		3,306	1.3%
Exchange Traded Funds		41,505	16.4%
Total	\$	253,000	100.0%

Good Shepherd Rehabilitation Hospital Inpatient Admissions by Acute Care Referral Hospital

inpatient Admissions by Acute C	Fiscal Year Ended June 30,				
•	20	19	20	18	
	Total	Percent	Total	Percent	
Lehigh Valley Hospitals					
LVH - Allentown	330	24.7%	393	31.8%	
LVH - Pocono	18	1.3%	47	3.8%	
LVH - Bethlehem	77	5.8%	73	5.9%	
Lehigh Valley Hospitals	425	31.8%	513	41.5%	
St. Luke's Hospitals					
St. Luke's - Allentown	120	9.0%	114	9.2%	
St. Luke's - Bethlehem	210	15.7%	139	11.3%	
St. Luke's - Anderson	45	3.4%	18	1.5%	
St. Luke's - Other	134	10.0%	155	12.6%	
St. Luke's Hospitals	509	38.0%	426	34.5%	
Geisinger (Various locations)	22	1.6%	-	-	
Coordinated Health Hospitals					
Coordinated Health Hospital - Allentown	11	0.8%	6	0.5%	
Coordinated Health Hospital - Bethlehem	10	0.7%	6	0.5%	
Coordinated Health Hospitals	21	1.6%	12	1.0%	
Good Shepherd Specialty Hospital, Bethlehem	90	6.7%	70	5.7%	
Sacred Heart Hospital, Allentown	2	0.1%	5	0.4%	
Thomas Jefferson University Hospital, Philadelphia	9	0.7%	15	1.2%	
University of Pennsylvania Health System	28	2.1%	30	2.4%	
Children Hospital of Philadelphia	18	1.3%	6	0.5%	
Home	-	-	30	2.4%	
All Others	214	16.0%	128	10.4%	
Total Admissions	1,338	100.0%	1,235	100.0%	

Good Shepherd Rehabilitation Hospital Payor Mix

Fiscal Year Ended June 30,

ı	2014	2015	2016	2017	2018	2019
Medicare	33.4%	33.3%	34.5%	34.3%	33.3%	35.3%
Medical Assistance	27.6%	28.0%	26.0%	20.3%	26.4%	25.4%
Blue Cross	16.6%	16.3%	8.3%	10.0%	11.2%	9.1%
Commercial/Auto	6.9%	6.8%	5.2%	7.6%	5.0%	4.8%
Managed Care	9.4%	8.4%	20.7%	20.5%	18.5%	19.5%
Workers' Compensation	2.9%	3.3%	2.3%	3.2%	2.1%	2.1%
Self-Pay	0.7%	0.6%	0.6%	0.6%	0.5%	0.3%
Other	2.5%	3.3%	2.5%	3.7%	3.0%	3.5%
	100%	100%	100%	100%	100%	100%

The Good Shepherd Rehabilitation Hospital Utilization of Services

Fiscal Year Ended June 30,

Inpatient Utilization	2014	<u>2015</u>	2016	<u>2017</u>	2018	<u>2019</u>
Number of Licensed Beds	106	106	106	106	106	106
Average Beds in Service	106	106	106	106	106	106
Admissions	1,763	1,637	1,394	1,494	1,248	1,337
Patient Days	28,811	28,865	26,487	29,437	26,429	25,571
Percent Occupancy	74.5%	74.6%	68.3%	76.1%	68.3%	66.1%
Average Length of Stay	16.3	17.6	19.0	19.7	21.2	19.1

Fiscal Year Ended June 30,

Outpatient Visits	2014	2015	2016	2017	2018	2019
Hospital	91,937	97,101	101,262	87,507	93,508	93,853
Satellites	123,227	128,105	136,130	140,743	153,900	155,281
Contracted Services	10,936	11,220	10,151	4,023		-
Total	226,100	236,426	247,543	232,273	247,408	249,134

The Good Shepherd Home Long-Term Care Facility, Inc. Utilization - Total

Fiscal Year Ended June 30,

		1 10041 1 041		,		
	2014	2015	2016	2017	2018	2019
Beds Available	159	159	159	159	159	159
Days Available	58,035	58,035	58,194	58,035	58,035	58,035
Percentage Occupancy	99.6%	99.5%	99.71%	99.75%	99.61%	99.46%
Inpatient Days	57,801	57,727	58,023	57,889	57,809	57,723

Outstanding Long-Term Indebtedness Obligated Group As of June 30, 2019 (\$000s)

Issue	Actual
Series B of 2007	14,295
Series A of 2008	9,340
Series 2012	29,340
Series 2016	43,425
Subtotal	96,400
•	
Less current maturities	(2,375)
Plus bond premiums	1,865
Less bond discounts	(156)
Less unamortized deferred financing costs, net	(1,444)
Total	94,290